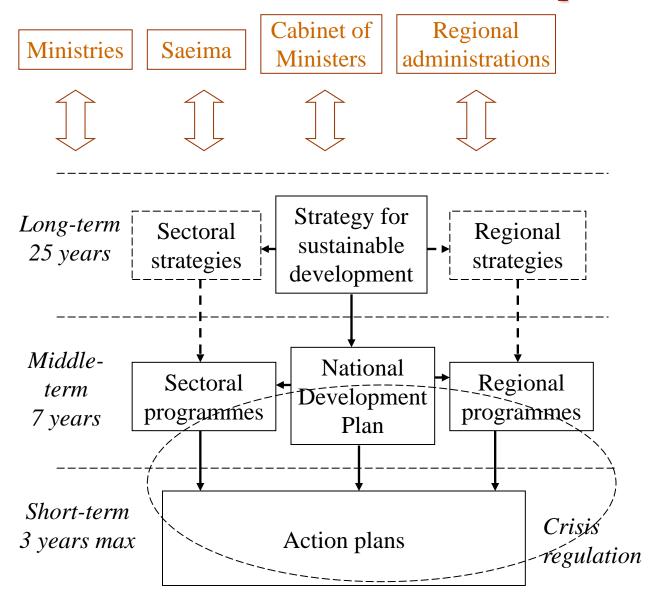




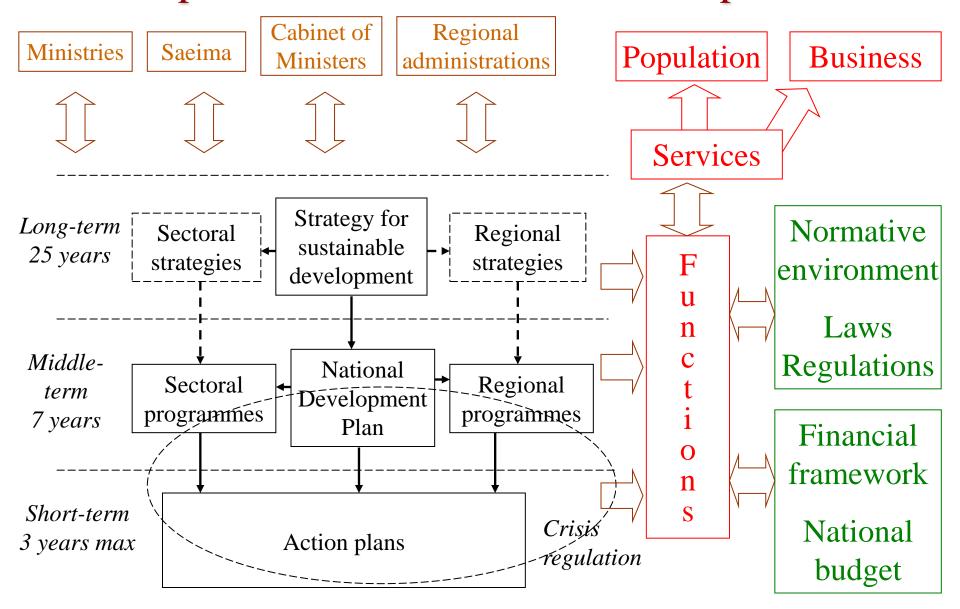
# Informative Model for National Development Management

Prof. Janis Bicevskis, Prof. Edvins Karnitis, Dr. Girts Karnitis
University of Latvia

## Multi-dimensional system for planning of national development



## Multi-dimensional system for planning and implementation of national development



#### Functionality of the system: are consistencies ensured?

- Does any long-term goal is supported by defined mid-term tasks and short-term activities?
- Does regional and sectoral planning documents are consistent with national documents?



- Does responsible institution/person is defined for implementation of any planned activity?
- Are the planned/appropriated budgetary resources consistent with planned activities, performed functions and provided services?
- Does the necessary legal basis exist for the implementation of defined goals?

"YES" has not become a perpetual answer today

#### Weakness of management and threat to functionality

- weak connection of planning documents horizontally and vertically;
- weak compliance of implementation activities with planning and normative documents;
- functional obligations of many institutions and sharing of responsibility among them is not defined;

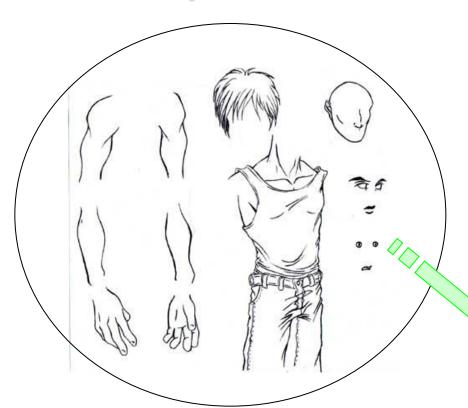


- costs for performed concrete functions and provided concrete services are not calculated;
- strong and direct connection does not exist among planning and normative documents, as well with performed activities, responsible executers, their functions, provided services and budget;

Systematic shortcoming:

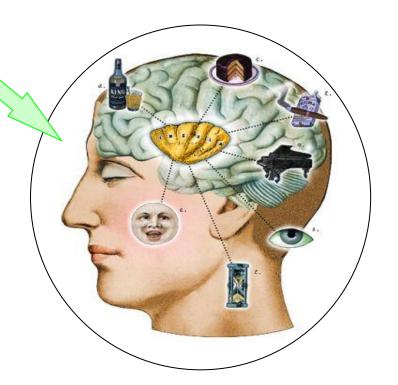
high level of generality and lack of concreteness

#### Key solution: ontology-based algorithm

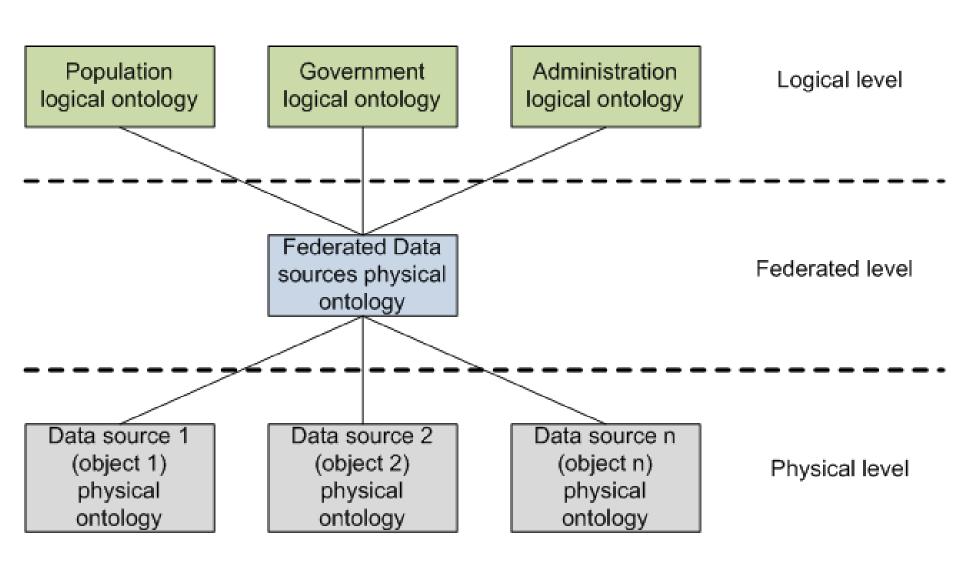


structurization (decomposition)
 of all system's objects
 (documents, institutions,
 functions, budget, etc.) in
 elementary units (entities);

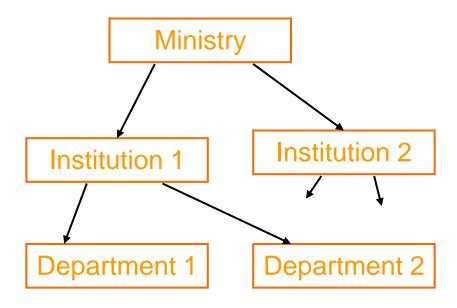
 determination of strict connections (hierarchy and relations) between entities;



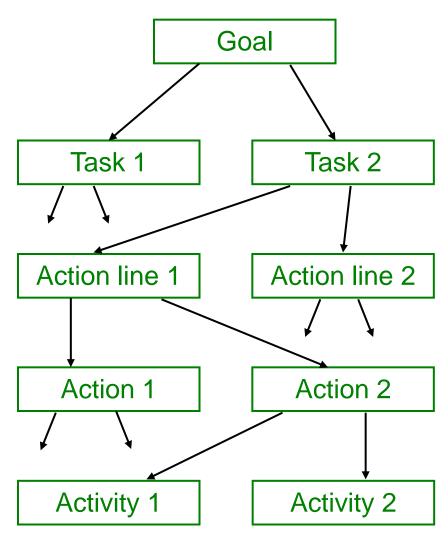
### Multi-level ontology – informative system's specificity



#### Entities and connections I

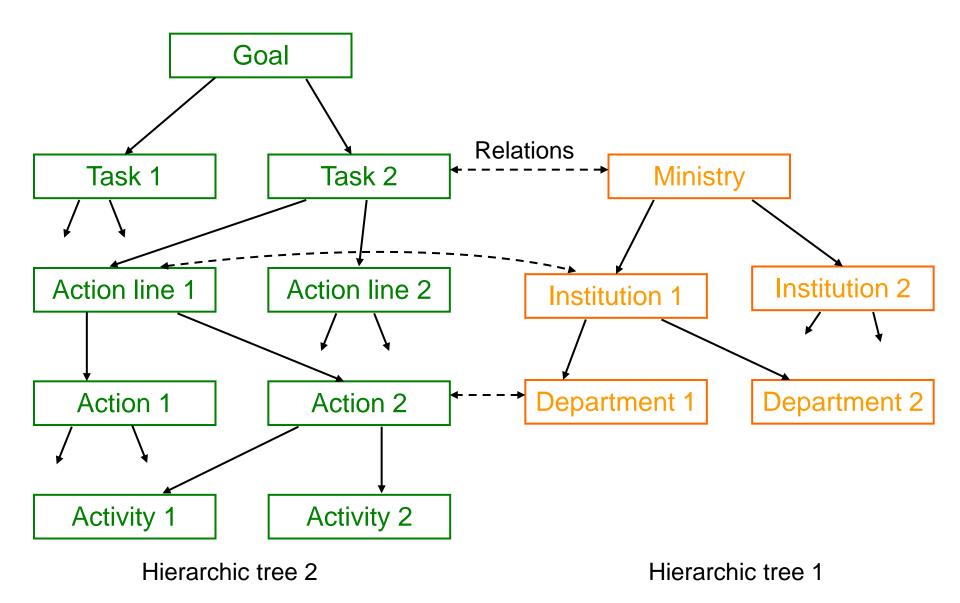


#### Entities and connections II

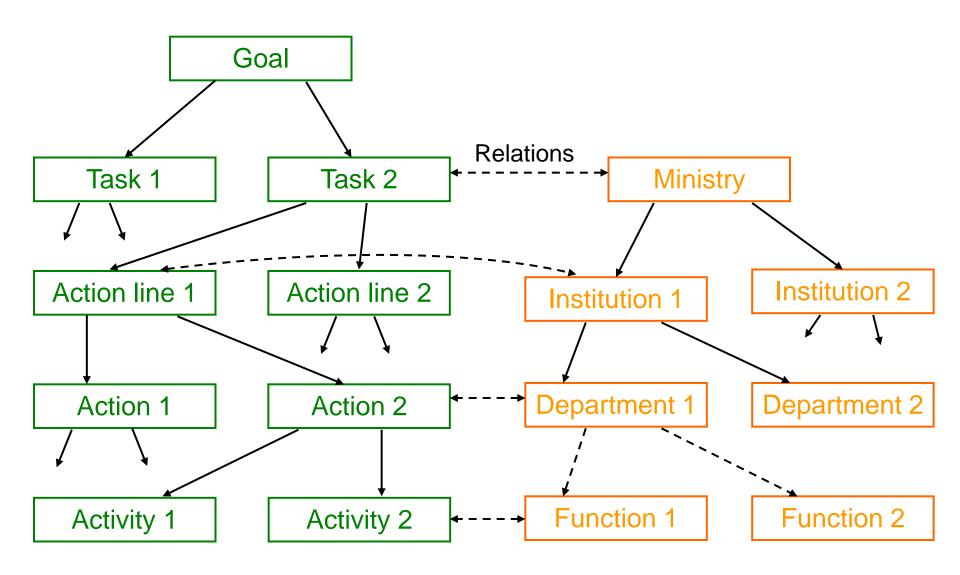


Hierarchic tree 2

#### Entities and connections III



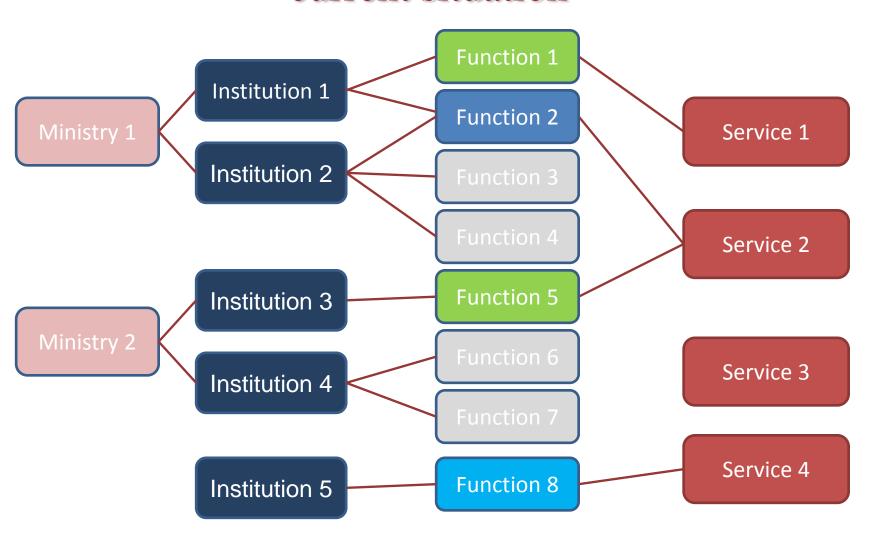
#### Entities and connections IV



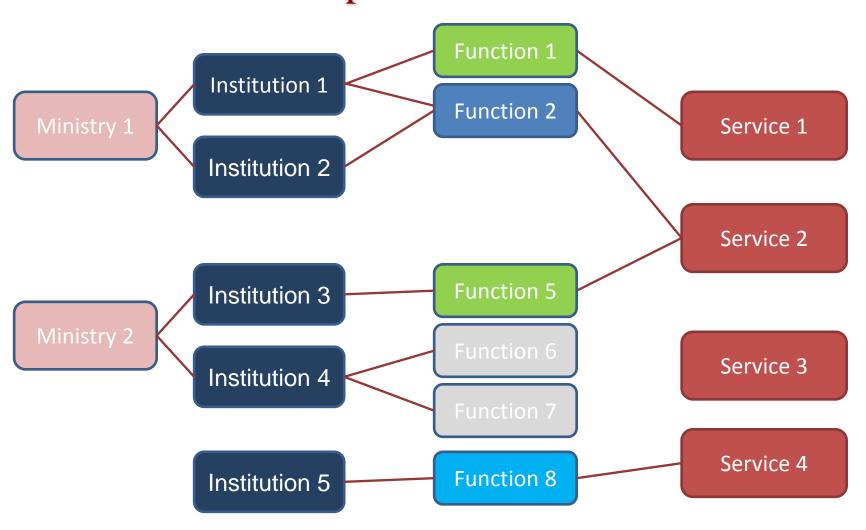
## Public administration: institutions, functions, services

Function 1 Institution 1 Function 2 Service 1 Institution 2 Service 2 Function 5 Institution 3 Service 3 Institution 4 Service 4 **Function 8** Institution 5 More than More than More than 14 ministries 200 institutions 1000 functions 1100 services

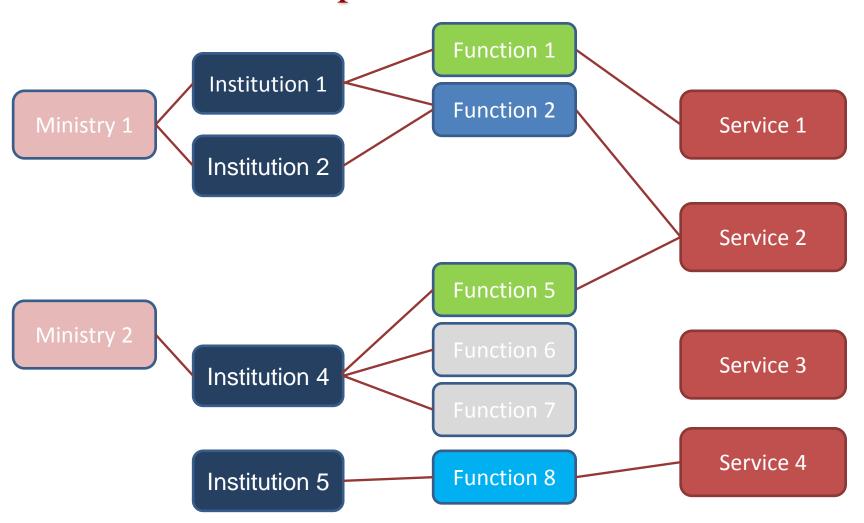
### Structure of public administration: current situation



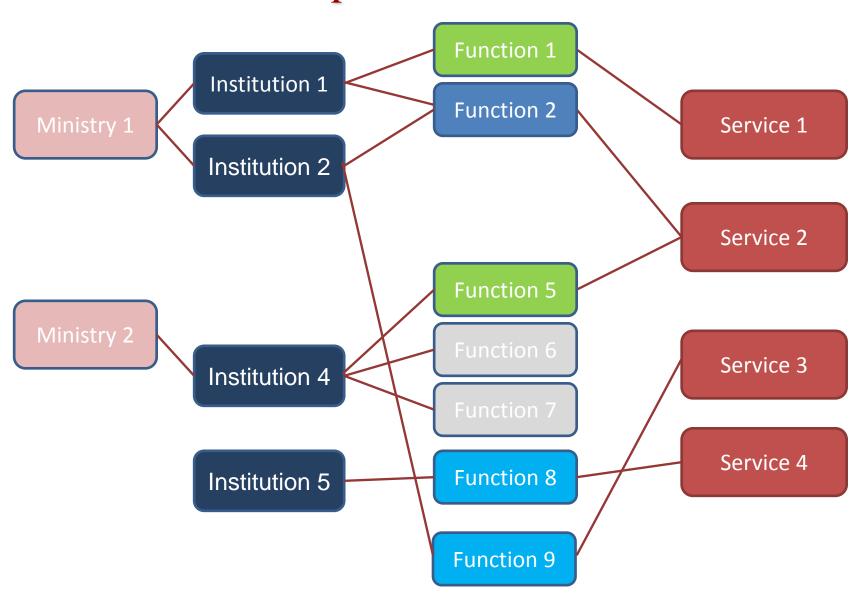
## Structural reform of public administration: improvement I



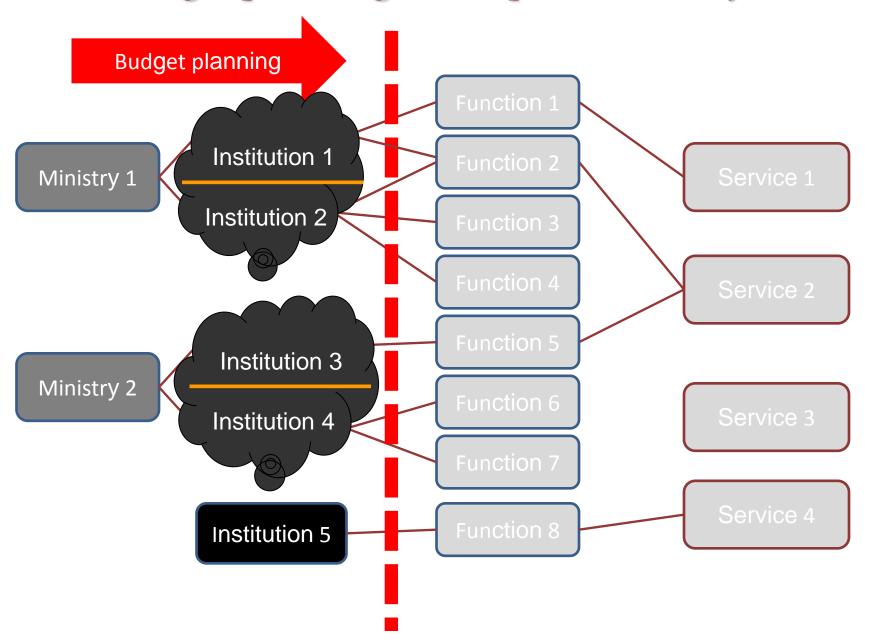
### Structural reform of public administration: improvement II



## Structural reform of public administration: improvement III

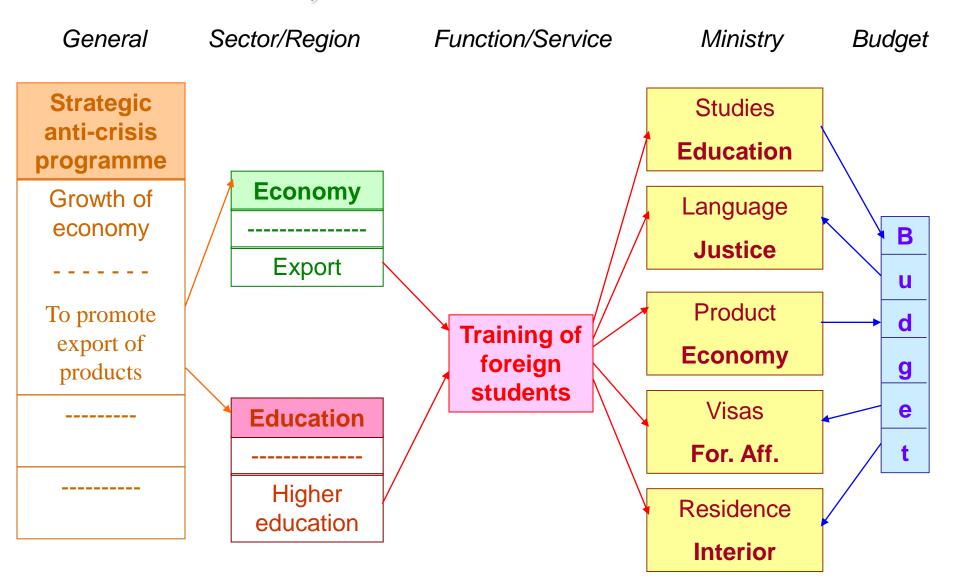


### Budget planning: is it optimum today?

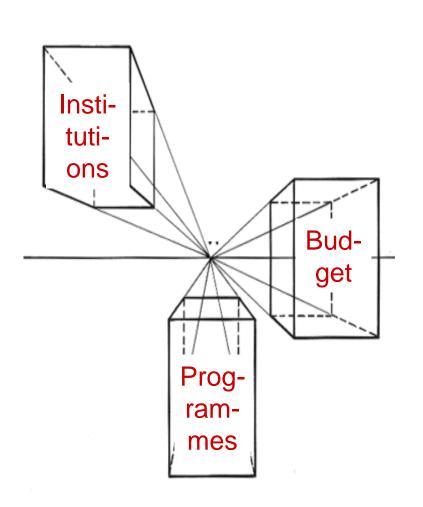


#### Budget planning (after structural reforms) **Budget planning** Costs of functions/services Function 1 Institution 1 Function 2 Service 1 Institution 2 Service 2 Function 5 Function 6 Service 3 Institution 4 Function 7 Service 4 **Function 8** Institution 5 Function 9

#### Plans, service and executers



## Achievement: strong consistency of entities from any perspective



- issue of programme/plan –with activities, services, responsibility;
- activity with responsible executer, financing, deadline, result;
- function/service with executer, financing;
- institution with performed activities, functions/services, financing, partners;
- budget distribution by activities functions/services, institutions;

#### Applications and benefits

- definition of public functions and services on the basis of approved development goals and activities as well normative environment;
- evaluation and optimization of institutional structure of administration on the basis of necessary functions and services;



- creation of goal-based and task-based national budget;
- a real implementation control of planning documents;
- identification of necessary activities as well needless activities;
- adequacy of budgetary and institutional resources with performed activities, functions and services;
- analysis of administrative and management information from various perspectives;

#### Benefits and beneficiaries

#### **QUALITY**

Consistency of goals and activities

#### **EFFICIENCY**

Rational use of resources

#### TRANSPA-RENCY

Trust in governance



Society



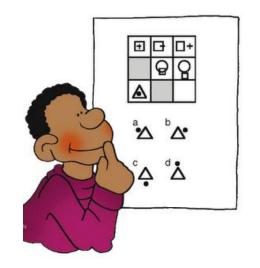
Budget



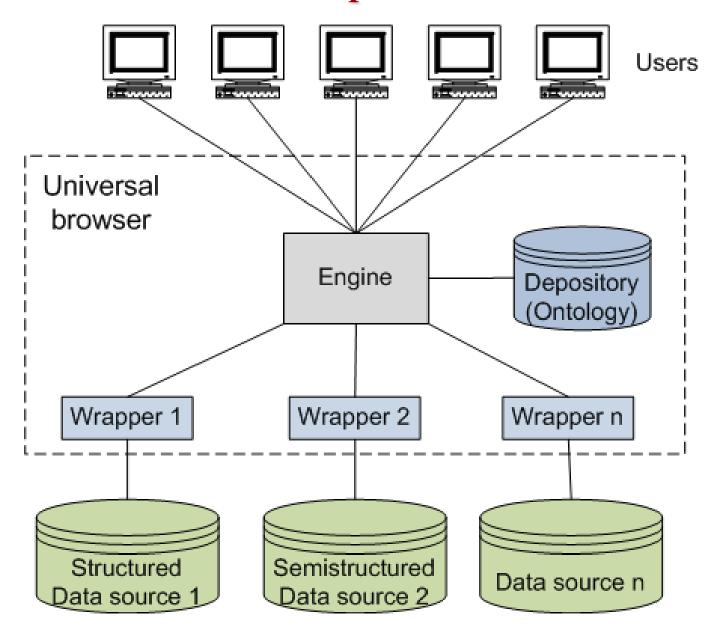
State administration

#### Specific IT tools: support of managing activities

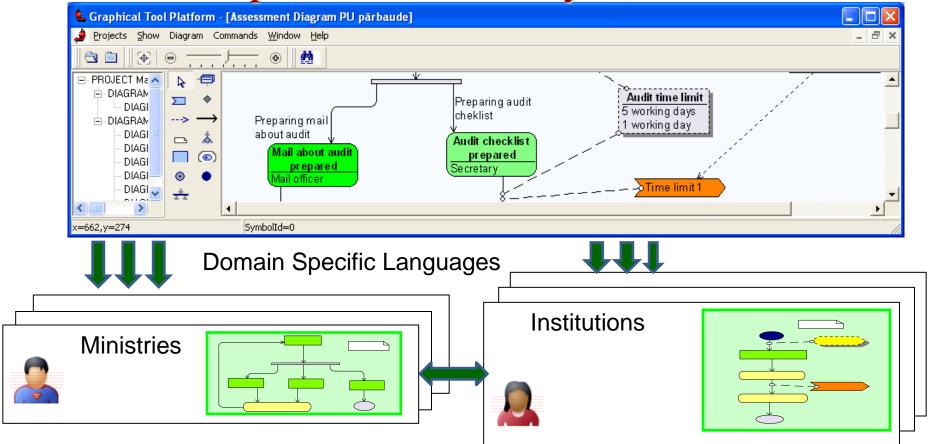
- creation and usage of united depository of logical units and their connections includes:
  - > entry of objects in the depository;
  - ➤ decomposition of objects in elementary logical units;
  - > relations of logical units of separate trees;
  - ➤ navigation on trees, expanding or shortening processed information when necessary;
  - > navigation on connected trees according to defined relations;
- specific IT tools are needed:
  - > to take into consideration individualities of the model;
  - ➤ to provide entry, maintenance and processing of information;



#### Specific tool for development and use of the model

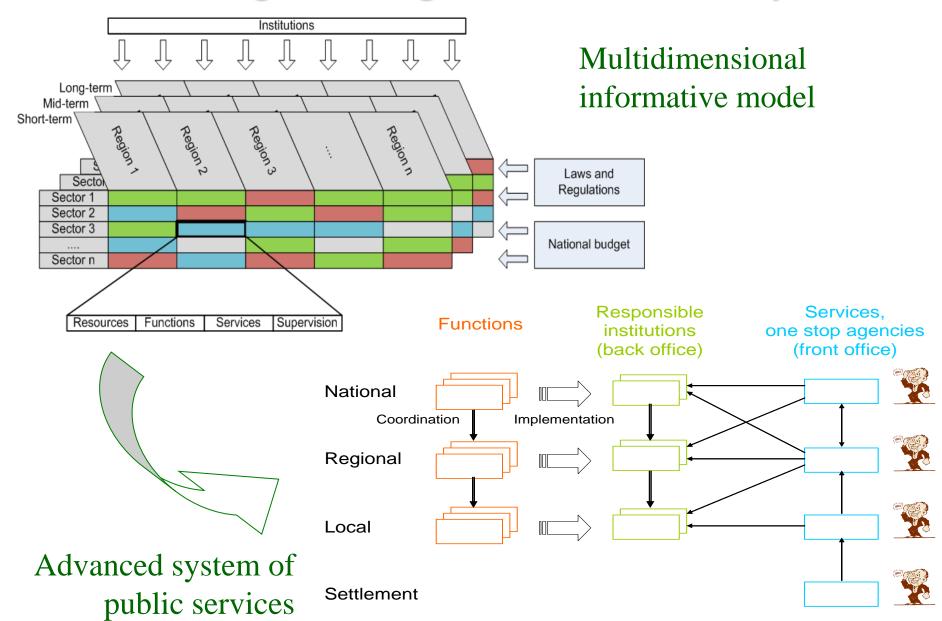


Graphical user-friendly interface

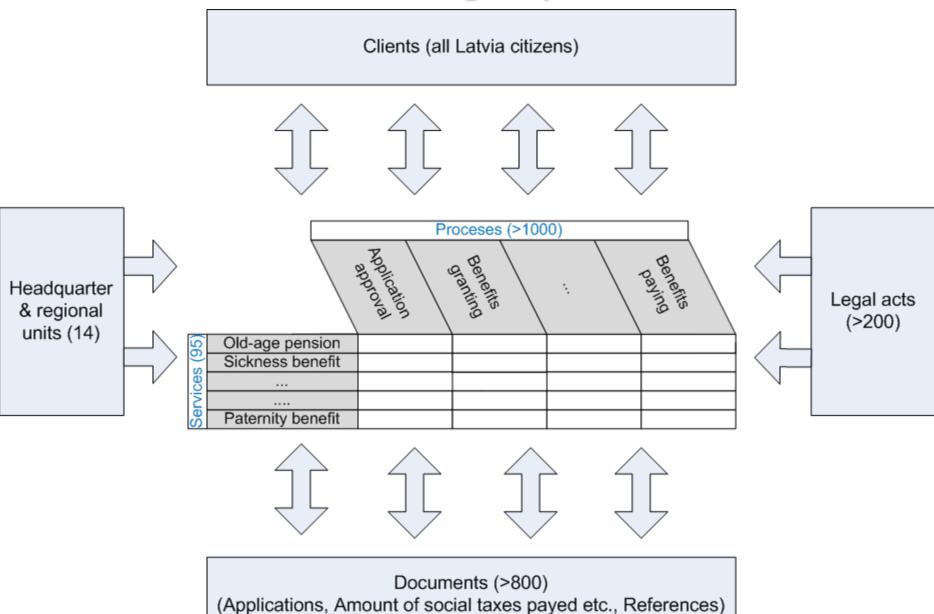


- DSL provide graphical modelling of administration processes and connection with external hierarchically structured information;
- states and/or processes can be gradually detailed;
- configuration of the necessary information as well external sources;
- each partner keeps its own autonomy, specific skills are not asked;

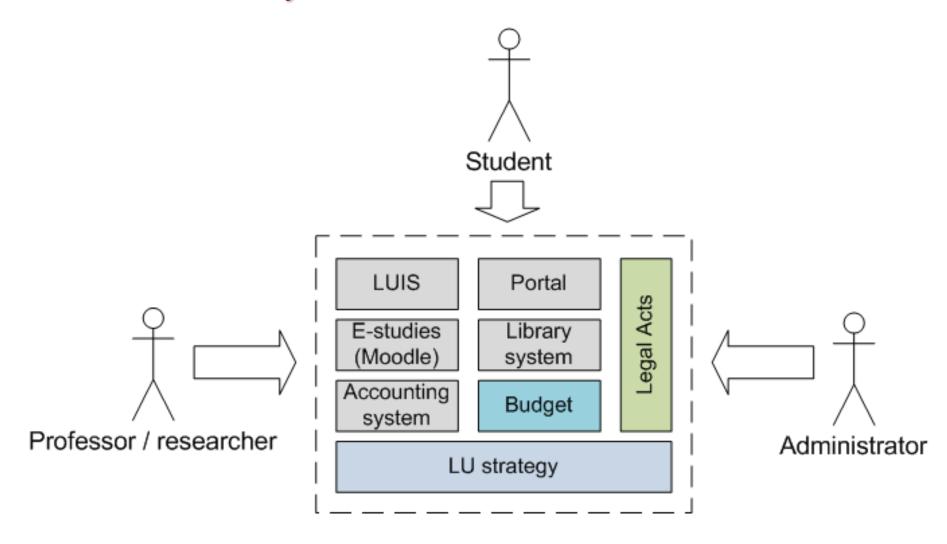
#### Arranged management of the country



### State Social Insurance Agency: informative model



#### University of Latvia: informative model



#### Thank you for attention!



Have a nice coffee break!